

Appendix A

Target	No.	Measures	Lead Officer	Q2 Performance	RAG
To co-ordinate the work of the council and its partnership activity in relation to poverty and welfare reform.	1	The council's anti-poverty strategy and action plan reviewed and associated targets achieved.	Andrew Palmer	The Action Plan, together with revision to the Anti-Poverty strategy document is still awaiting further modification. Consideration needs to be given to how best to take forward anti-poverty work with partners against a backdrop of reducing public sector resources.	A
Continue to support the delivery of a broad based programme of regeneration activity in Central St Leonards in partnership with Amicus Horizon, the local community, Town Team and other partners.	2	<p>a) Fund, acquire and improve a minimum of 68 units of privately let or vacant dwelling over the period 2015-18 through the Coastal Space programme with AmicusHorizon.</p> <p>b) Continue to pursue and lobby for new area based investment and intervention in deprived coastal neighbourhoods, for example through the SE Local Enterprise Partnership Growth Plan and European funding streams</p> <p>c) Provide support to the town team and other partners to further develop and implement community based regeneration plans for St Leonards</p> <p>d) Continue to support a wide range of community safety, marketing, business support and community development activities in the St. Leonards area.</p>	Andrew Palmer	<p>a) AmicusHorizon have made an offer for one of the buildings and are hopeful of successfully concluding negotiations with the vender. The second building is being considered for a possible CPO. HBC and AmicusHorizon are awaiting a CPO valuation following a site visit. The association have also made an offer on a third property at Carisbrooke Road which is also awaiting a response</p> <p>b) Decision on Stage 2 approval for SHINE expected beginning 9th November 15. If successful would lead to enhanced energy efficiency measures being funded on properties acquired through the Coastal Space programme.</p> <p>c) & d) HBC continues to support the work of the Town Team (TT). St L Festival was delivered successfully and the work to commission next two years festival has already started. The TT were recently awarded £10K funding towards installation of x-mas lights. Cross Street Toilets now temporarily closed following various incidents.</p>	<p>G</p> <p>G</p> <p>G</p>

Target	No.	Measures	Lead Officer	Q2 Performance	RAG
Improve facilities at Hastings castle for 2016, and develop a funded long-term strategy for the castle recognising its local, regional, national and international significance	3	Short-term improvements to Hastings castle agreed and refurbishments delivered; events programme for Hastings castle for 2016 season agreed in principle; long term strategy for significant improvements to Hastings castle agreed.	Monica Adams-Acton	Improvements planned for the entrance, landscaping, toilets and railings. Initial costings have been produced and the designs are currently being consulted on with English Heritage. Archaeological excavations will need to be undertaken before the necessary consents can be applied for. We have also started work on some exciting ideas for interpretation. University of Brighton has been commissioned to undertake initial scoping work and engagement with local stakeholders preparatory to development of a major bid to the Heritage Lottery Fund.	G
To build on current cultural and seafront regeneration by investigating how physical assets in the town centre and seafront might be used to stimulate new investment in the cultural and wider economy.	4	A strategic framework laying out the council's plans for White Rock, Town Hall, Museum and other assets with the engagement of community, business and statutory partners as well as potential funders	Monica Adams-Acton	The first phase of evidence gathering for the AAP is now underway with the appointment of consultants Bilfinger GVA. The consultants will be exploring a number of themes and a workshop with stakeholders and community groups is taking place on Nov 24th. This phase of work will inform the first stage of AAP process - an 'issues & options' consultation document	G
In conjunction with colleagues, particularly in respect of the 950 th Battle anniversary, produce a tourism marketing plan for Hastings & 1066 Country for implementation for the 2016 season,	5	Plan completed by September 2015 and subsequently delivered.	Kevin Boorman	Outline marketing plan produced, more detailed work required once autumn 2016 events are confirmed. 1066 Country Marketing re-brand work underway, strategic review of its operation agreed by executive board and expected to be completed by March 2016.	G

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and deliver the associated work programme.					
Support Hastings' different festivals and events, and organise the Seafood & Wine Festival and Herring Fair, and the MidSummer FishFest on behalf of the Fisheries Local Action Group, to attract visitors and make the town a better and more inclusive place to live	6	All HBC-supported events delivered successfully in partnership with their respective organisers, acknowledging that the support for and delivery of these events may be different, and the 2015 Seafood and Wine Festival, and fish festivals, delivered successfully.	Kevin Boorman	Hastings Old Town Carnival Week, organised by the Hastings Old Town Carnival Association with the support of HBC, was successful, the very good weather (unusual this August!) helping. The Seafood & Wine Festival was very successful, with admission numbers over 1000 up on last year, and an estimated 20 000 visitors in total over the weekend. Hastings Week was also very good, again we were very lucky with the weather over its two weekends, when most of the open-air events took place. Work is already well underway for 2016's events.	G
Continue to develop, and use, the new 'Famously Hastings' brand and website	7	Wider use of 'Famously Hastings' branding where possible/appropriate, and further content added to the 'Famously Hastings' website, ensuring it is the 'go to' website for those living in, visiting, or wanting to study or invest in Hastings. Continued engagement with partners to raise awareness of the branding	Kevin Boorman	Content continues to be added to the Famously Hastings website, and the Famously Hastings 'transition project' work was exhibited at the Jerwood Gallery at the Seafood & Wine Festival. A review of Famously Hastings is planned for next year.	G

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<p>Contribute to a number of partnerships to further the town's infrastructure regeneration efforts by lobbying for improvements to road transport links in light of link road build and campaigning to retain, improve and develop rail links to serve the town.</p>	<p>8</p>	<p>A21/A27/A259 improvements raised on the political agenda, continue to play an active role in the 'HS1 to Hastings' work, and Hastings' interests served as far as practicable during the disruption caused by major rail infrastructure works e.g. Thameslink/London Bridge</p>	<p>Kevin Boorman</p>	<p>An opening date for the BHLR is still awaited, but completion is near, with a road race along it being completed in September; A21 dualling work continues (and is the cause of some disruption to traffic now). An event was held at the DLWP Bexhill on 9th October to explain and promote the economic case for high speed trains to Hastings and Bexhill, and HBC is actively involved in NR's Kent Route Utilisation Strategy, which will be the mechanism for developing the case within the rail industry. We will continue to lobby outside that process for the necessary investment.</p>	<p>G</p>

Target	No.	Measures	Lead Officer	Q2 Performance	RAG
<p>Facilitate the Hastings and St. Leonards Local Strategic Partnership which brings together representatives from the local statutory, voluntary, community and private sectors to take a town-wide perspective in addressing local problems, strategies and initiatives by encouraging joint working and community involvement to develop consensus in the best interests of the town as a whole.</p>	9	<p>a) LSP Board supported to work effectively; work in partnership with key stakeholders to deliver services which respond to locally identified need, and act as a collective voice with a shared vision for shaping the town. b) Place Survey (TBC)</p>	Shabana Ba1yjou	<p>a) At the October LSP, Fiona Wright Assistant Director for Education at ESCC, presented provisional data for Key Stage 1, 2 and 4. In all areas, the data demonstrated a positive picture for Hastings with a good trend of improvement. Mark Philips, Regional Director for Ark, presented an update on their annual progress. He highlighted the recent Ofsted reports for William Parker and Helenswood and indicated there was an aspiration for both school to be judged 'good' at their next 12 month inspection. Paul Griffiths, Chief Executive of the Hastings Academies Trust, outlined possible reasons for Hastings Academies poor performance (35% achieving 5 GCSEs or more at grade A*-C including English and Maths) compared to St Leonards Academy (58% achieving 5 GCSEs or more at grade A*-C including English and Maths). He highlighted the need for more expertise in Special Educational Needs (SEN), the impact of deprivation and the need to continue efforts to 'sell' Hastings as a good place to live and work by improving the environment, infrastructure and access. b) There is currently no appetite to conduct a Place Survey in 2015.</p>	G

Target	No.	Measures	Lead Officer	Q2 Performance	RAG
Protect public safety & quality of life across the borough through fair, consistent & proportionate use of environmental health & anti-social behaviour enforcement powers	10	<p>a) Enforcement Notices served, fixed penalty notices issued and prosecutions taken in accordance with the Council's enforcement policies;</p> <p>b) Low proportion of successful appeals against enforcement action measured (less than 10%);</p> <p>c) Good broadly compliant ratio maintained for food premises across the borough (no lower than 92%);</p> <p>d) Good food safety rating scores profile maintained across the borough (the number of premises with an improving score will not be less than the number with a worsening score);</p> <p>e) Effective out of hours emergency environmental health service maintained;</p> <p>f) Effective multi-agency partnership working on community safety enforcement issues led by the Safer Hastings Partnership and facilitated through the Hastings Community Safety Hub.</p>	Mike Hepworth	<p>a) During this quarter 22 statutory notices were served including 7 for domestic noise nuisance and 2 for audible intruder alarms. A notice was served under the Control of Pollution Act 1974 (S60) to deal with noise from a construction site, 5 notices were also served under Building Act 1984 (S59) to deal with defective drainage and a further 5 Food Safety Hygiene Improvement notices were also served to ensure improvements in food safety standards.</p> <p>b) 1 appeal was successful resulting in the withdrawal of an Environmental Protection Act 1990 (S80) noise notice. Another appeal lodged against a similar noise notice witnessed by the out of hours service, which resulted in the seizure of noise equipment, was successfully defended by the Council, resulting in additional costs for the person served with the notice.</p> <p>c) The good broadly compliant ratio for food premises across the borough is 93% and maintained from the previous quarter. Safety Hub chaired by HBC's Community Safety Manager remains the focal point for partnership engagement to tackle issues of antisocial behaviour and hate crime.</p> <p>d) The good food safety rating scores profile has been maintained across the borough with the number of premises improving being 25.2% against those which are down at 12.9%.</p> <p>e) An effective out of hours service has been maintained with 97 calls being responded to during this quarter.</p> <p>f) The weekly Community Safety Hub chaired by HBC's Community Safety Manager remains the focal point for partnership engagement to tackle issues of antisocial behaviour and hate crime. This has been</p>	<p>G</p> <p>A</p> <p>G</p> <p>G</p> <p>G</p> <p>G</p>

Target	No.	Measures	Lead Officer	Q2 Performance	RAG
Percentage of household waste sent for reuse, recycling and composting (Bigger is better)	1.2	Q1 - 30% Q2 - 30% Q3 - 30% Q4 - 30%	Mike Hepworth	Recycling performance remains at 31.4%. We're participating in a partnership wide leaflet and social media recycling campaign starting in December, which will hopefully increase recycling in Q4 and beyond.	Met
% statutory nuisance and public health complaints responded to within 5 working days (bonfires, noise, drainage, accumulations etc.). (Bigger is better)	1.3	Q1 - 95% Q2 - 95% Q3 - 95% Q4 - 95%	Mike Hepworth	The target for complaints responded to within 5 working days has not been met 83% and fallen from previous Q1 86%. This is due to the team experiencing a significant increase in complaints each year over the summer Q2 period. Additional work-streams have also included further investigating two appeals against noise enforcement notices, multiple investigations involving Japanese Knotweed and an involved Filthy and Verminous house clearance which has also been successfully served to deal with cases of industrial, domestic and audible alarms causing noise nuisance. A further involved domestic noise prosecution case was commenced in September in the magistrates court and is listed to be concluded on 17th November. An improvement with the L115% performance figure is expected during Q3 following the resolution of the cases above detailed.	Not Met
% of food establishments which are broadly compliant with food hygiene law (Bigger is better)	1.4	Q1 - 92% Q2 - 92% Q3 - 92% Q4 - 92%	Mike Hepworth	The performance indicator target for Q2 93% has been met with a good broadly compliant ratio for food premises being maintained from Q1 across the borough.	Met

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				<p>installation on lower ponds and a water cascade between ponds agreed with consultants. The Hastings bathing water results are due to be announced by DEFRA on 5th November and are anticipated to be favourable, reflecting all the good work carried out in the last 2 years.</p>	
<p>Work with partners to implement flood and coastal erosion protection measures.</p>	<p>15</p>	<p>a) Bulverhythe flood plan refreshed. b) Review and revise surface water management plan c) Submit business case to DEFRA for 16-17 capital works to Harbour Arm and groynes</p>	<p>Mike Hepworth</p>	<p>(a) A draft revised flood plan has been produced and a multi-agency exercise is scheduled for November 2015. (b) The Surface Water Management Plan will be reviewed in association with the ESCC Flood Team and a meeting is planned for Quarter 3. (c) We are due to submit a revised capital spend programme and Project Appraisal Report to the Environment Agency in November 2015 and report internally after that on the results and programme.</p>	<p>G G G</p>

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Maintain standards of safety and cleanliness on the seafront and pursue opportunities for refurbishment and enhancement.	16	<ul style="list-style-type: none"> a) Planned Bottle Alley improvements implemented b) FLAG projects (Big Beach) completed. c) New kiosks opened d) Access improvements to the beach implemented 	Monica Adams-Acton	<ul style="list-style-type: none"> a) We are currently waiting for tenders to be returned for Bottle Alley repairs and also the outcome of an external grant bid to the Coastal Revival b) The repairs have been completed to the Winch Road. Although the wiring and columns are in place for the lighting there has been an additional delay on the final installation of the light fittings. c) A valuation for the lease for the White Rock Kiosk has been received and a range of options are now being considered for this and the Bottle Alley kiosk d) Initial audits with local disability access groups are due to be undertaken in Q3 and we are currently liaising with them 	G G A G
Maintain the quality of the Museum service	17	<ul style="list-style-type: none"> a) Visitor target achieved b) Collections assessed with Arts Council advice c) Collections coordinated with County archive for cleaning, digitising and storage d) Local history redisplayed 	Monica Adams-Acton	<ul style="list-style-type: none"> a) Visitor target not quite achieved (13,119 against target of 14,250. b) Consultants on target to complete. Museums Committee updated 14/09/15. Interim report to be given 02/11/15. c) All collections to be dealt with by The Keep delivered, cleaned and stored. Museum cleaning on target. d) Plans for Local History to be redisplayed from June 2016. Displays on Waterloo anniversary, WWI Hastings Remembers project held in Q2. 	A G G G
Work with partners to develop sustainable play, sport and physical activity opportunities for all	18	<ul style="list-style-type: none"> a) Targets for Active Hastings and Street Games programmes met. b) Ore Valley adventure playground sustained. c) Year 2 Play Hastings Strategy targets for play opportunities and events met. 	Monica Adams-Acton	<ul style="list-style-type: none"> a) Q2 targets met. The action plan continues to be overseen by the Active Hastings Partnership. Funding applications from Q1 have resulted in an award of £117k from Sport England, over three years. Match funding includes £5k from CCG. The team continue to co-ordinate and deliver numerous initiatives inline with leisure strategies 	G

Target	No.	Measures	Lead Officer	Q2 Performance	RAG
Number of visitors to Hastings Museum and Art Gallery (Bigger is better)	2.2	Q1 - 9,750 Q2 - 24,000 Q3 - 35,000 Q4 - 45,000	Monica Adams-Acton	23,444	Not Met
Total attendances at Council Leisure Centres (Bigger is better)	2.3	Q1 - 102,500 Q2 - 207,000 Q3 - 297,500 Q4 - 400,000	Monica Adams-Acton	200,987	Not Met
Through our zero tolerance approach to neglected and derelict buildings and land, take tough measures, to remove eyesores and bring back empty homes or buildings to use	21	a) A minimum of 70 long term empty (over 2 years) dwellings returned to use and 50 neglected/derelict buildings improved.	Andrew Palmer	31 empties returned to date, just short of the half year profile. It is anticipated that this will be recovered in the second half of the year as work is in development.	A
Bring back empty homes or buildings to use using Compulsory Purchase if necessary	22	b) A further programme of compulsory purchase orders in respect of long term empty homes brought forward in the second half of the municipal year.	Andrew Palmer	<p>The intention is that a future CPO programme will be brought forward to Cabinet before the end of the financial year. This will possibly include a large property linked to the Coastal Space project and a further programme of street purchases.</p> <p>CPO Update - Since 2010 Cabinet has resolved to compulsory purchase 69 long term empty homes. 14 orders have been served. Of these 13 have been confirmed by the secretary of state. To date the Council has only been required to take possession of 4 homes, being: a four bed house in 2013 which is now renovated and tenanted, and a 2 bed house which sold in June 2014 and is now occupied; we took possession of a block of two flats in May this year this is now in the process of being brought back into use. We took possession of a dwelling formerly</p>	G

Target	No.	Measures	Lead Officer	Q2 Performance	RAG
				<p>used as bedsits in September. The new owner is liaising with the YMCA for a possible lease. We are awaiting the decision of the Secretary of State in one case where the owner has objected to the order. The objection was made using the process of written representation as opposed to public inquiry. Due to a back log of work from the National Planning Casework Unit a decision has still not been made, though this is anticipated in November 2015. 4 orders were confirmed this month; we will take possession of two, while the other two have undertakings to bring back into use by the end of this year. In the majority of cases the threat of CPO has been sufficient to get the owner to take action. A total of 56 homes have been brought back into use without the need to pursue the order to possession. In addition We continue to provide help to the YMCA in finding suitable homes empty for over 6 months for its repair and lease scheme. We have exceeded their initial target of seventy bedrooms and continue to bring further properties into the scheme.</p>	
<p>Build on the success of the existing HMO licensing schemes by potentially introducing the Selective Licensing of all privately rented homes in designated parts of the town.</p>	23	<p>a) A further 250 Houses in Multiple Occupation in the four wards of Gensing, Central St Leonards, Braybrooke and Castle licensed through the existing HMO licensing schemes. b) Subject to the results of licensing research and consultation exercise undertaken in 2014/15 implement a selective licensing scheme in up to 10 wards within the borough.</p>	Andrew Palmer	<p>An additional 72 licences issued in Q2 therefore totalling 125 for the year to date. This is on track for the year. The Selective Licensing Team have been appointed and have taken up their posts., The scheme will be officially launched now in early November once minor modifications are made to IT systems.</p>	G

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<p>Complete the Townscape Heritage Initiative (THI) programme for Central St. Leonards Renewal Area and the conservation and repair grant programme for Pelham Arcade.</p>	<p>24</p>	<p>Existing grant programmes completed by March 2016.</p>	<p>Andrew Palmer</p>	<p>St. Leonards THI - Works at 108 Marina are progressing but slightly behind schedule. The works are expected to complete in November 2015. Works at Congregational Church are progressing well. The stone repairs and re-pointing to the nave walls are close to completion and will be ready for snagging within the next couple of weeks. The stained glass window repairs are at an advanced stage. The structural repairs are now underway to the tower landings. The major outstanding element of the works is the repair of the boundary walls. Both the works to the tower landings and the boundary wall repairs are additional works to the original contract and will be subject to a new grant offer. We are currently in negotiations with the joint scheme funders Heritage Lottery Fund, to see if they will agree to a scheme extension to end of March 2016 to allow these new works at the church to be completed within the project time scales.</p> <p>The works at Pelham Arcade have also been progressing well. At 12A Pelham Arcade the works are now 50% completed, with the roof lantern now fully reinstated. Works to restore the building frontage are underway and we are awaiting specialist input from tile and stone restoration companies.. At 4-5 Pelham Arcade the works are also about 50% complete with the roof lantern fully reinstated. Works to restore the frontage of the building are now on site and are expected to complete in Spring 2016. The works at 6-8 Pelham Arcade are now fully complete. Unfortunately, works at 12 Pelham Arcade are still not back on site owing to an on-going dispute between the building owner and the contractor. There still seems to be a good chance that this could be resolved shortly and a return to site may be possible in early 2016. Consideration is now being given to appointing a project manager to progress the road</p>	<p>G</p>

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				<p>repairs at Pelham Crescent more quickly. A batch of grant payment claims were submitted to Historic England recently and funds to the value of £64,700 have been re-paid to the Council. Priority will now be given to pursuing grant claims from HLF in relation to the THI.</p>	
<p>Build upon the success of the existing Letstart scheme by establishing a Social Lettings Agency for the</p>	<p>25</p>	<p>A minimum of 60 units of accommodation leased by March 2016</p>	<p>Andrew Palmer</p>	<p>5 units were leased in quarter two bringing the total to 10 so far the year. However progress has been much slower than anticipated and officers are giving further consideration as to how to increase take up of the scheme. We are actively promoting the scheme through Facebook and Twitter. The scheme has also recently featured on BBC Radio Sussex and in the</p>	<p>A</p>

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town to improve access and management of privately rented accommodation (subject to Cabinet approval)				Hastings Observer. Nevertheless it should be acknowledged that the year-end target will not be achieved.	
Performance Indicators				Performance to end of Q2	Met / Not Met
Number of homelessness acceptances (Smaller is better)	4.01	Q1 - 36 Q2 - 73 Q3 - 109 Q4 - 145	Andrew Palmer	123 (63 homelessness acceptances in quarter 2). 121 homelessness applications were made (an 11% increase compared with the same quarter in 2014/15).	Not Met
Number of homelessness cases prevented (Bigger is better)	4.02	Q1 - 500 Q2 - 1,000 Q3 - 1,500 Q4 - 2,000	Andrew Palmer	1,329	Met
Number of private sector dwellings (units) brought in line with the current statutory standard (Bigger is better)	4.03	Q1 - 50 Q2 - 100 Q3 - 150 Q4 - 200	Andrew Palmer	79 dwellings up to Q2. Target not met owing to the reduced number of complaints received in the summer months; however it is anticipated that figures will improve in the next quarter as the winter approaches.	Not Met
Number of affordable homes delivered (Not suitable for quarterly reporting, for reporting at yearend only)	4.04	Target for the year 75, not suitable for reporting quarterly.	Andrew Palmer	Not suitable for quarterly reporting, for reporting at yearend only	

Target	No.	Measures	Lead Officer	Q2 Performance	RAG
Long term (2+ years) empty properties returned to use (Bigger is better)	4.05	Q1 - 18 Q2 - 35 Q3 - 53 Q4 - 70	Andrew Palmer	31	Not Met
% major residential & commercial planning applications determined within 13 weeks or as agreed with the applicant (Bigger is better)	4.06	Q1 - 90% Q2 - 90% Q3 - 90% Q4 - 90%	Andrew Palmer	50%	Not Met
% minor residential & commercial planning applications determined within 8 weeks or as agreed with the applicant (Bigger is better)	4.07	Q1 - 85% Q2 - 85% Q3 - 85% Q4 - 85%	Andrew Palmer	60.2%	Not Met
% householder planning applications determined within 6 weeks (Bigger is better)	4.08	Q1 - 65% Q2 - 65% Q3 - 65% Q4 - 65%	Andrew Palmer	31.0%	Not Met
Net number of new homes built (Not suitable for quarterly reporting, for reporting at yearend only)	4.09	Target for the year 200, not suitable for reporting quarterly.	Andrew Palmer	Not suitable for quarterly reporting, for reporting at yearend only	

Target	No.	Measures	Lead Officer	Q2 Performance	RAG
Number of neglected and derelict buildings improved (Bigger is better)	4.10	Q1 - 12 Q2 - 25 Q3 - 37 Q4 - 50	Andrew Palmer	39	Met
Promote and support high quality physical and economic development initiatives that stimulate economic growth and jobs opportunities for local people.	26	<p>a) Complete funded plans to repair and refurbish the White Rock Baths as a BMX/skateboard venue.</p> <p>b) Provide direct support and referral services to cultural and advanced manufacturing businesses that support job creation and retention within these sectors.</p> <p>c) Support further development of employability services within the town that provide skills development, apprenticeships and job opportunities for unemployed people.</p> <p>d) Develop and implement a rolling annual action plan to deliver the refreshed Seafront Strategy objectives. Priority actions will be subject to available funding.</p> <p>e) Continue to progress the Development Management Plan through to adoption and develop supplementary planning documents that provide detailed guidance on Local Plan policies. Complete essential repairs and refurbishment works and a subsequent lease with The Source for the establishment of a BMX/skateboard venue within the White Rock Baths.</p>	Monica Adams-Acton	<p>a) White Rock Bath development continuing, however subject to delays with regard to water ingress. Expected opening late Q3 early Q4.</p> <p>b) CCF3 Sea Escapes programme continues. Recruitment of CCF Sea Escapes business Advisor completed - commences on 12th October 2015. Attendance of manufacturing advisory board continues.</p> <p>c) FLAG 1 project concluding Q3. FLAG 2 funding guidance released Q4. Continued support with Own Grown including website redevelopment commenced in Q2. You're Hired East Sussex Campaign exceeded targets. CLLD development work commenced with preparatory cost application to be submitted Q3. BBO call development work commenced - call closes Q3. DWP call expected late Q3, beginning Q4</p> <p>d) Seafront Strategy Action plan implemented and officer group developed. Lease for WRB to the Source will commence on completion of construction works likely Q3.</p> <p>e) Development management Plan adopted 23rd Sept; legal challenge period ends 4th Nov. The refresh of the 'employment land retention' and the 'visitor accommodation' SPDs is underway the updated documents will be presented to Cabinet and Full Council for adoption in December following a 4 week public consultation exercise. More SPDS are to be updated and new SPDs are planned.</p>	<p>G</p> <p>G</p> <p>G</p> <p>G</p> <p>G</p>

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Promote environmentally sustainable regeneration and economic activity.	28	<ul style="list-style-type: none"> a) Pursue funding sources for carbon reduction and energy efficiency initiatives. b) Subject to successful funding bids, implement low carbon project in residential area of the town. 	Monica Adams-Acton	a) Development of SHINE And CAN continues as both are preparing for Stage 2 submission (due Q3)	G
Promote community cohesion and support vulnerable and excluded communities to engage in the economic and social life of the town.	29	<ul style="list-style-type: none"> a) Dedicated officer support to BME communities, the Youth Council, and the Access For All group. b) Implement a programme that promotes and celebrates cultural diversity. c) Support the work of the St Leonards Town Team in the delivery of activities that enhance the retail and leisure environment in St Leonards. 	Monica Adams-Acton	<ul style="list-style-type: none"> a) Youth Council represented themselves and spoke at the Hastings community network event for Young People and Mental Health in July. In August they supported the Youth Volunteering summer programme for the summer play park event. Youth Council raised its profile by organising an awareness campaign in the local town centre in September. Finally, the Youth Council were involved in both Fresher's Fair's for SCCH and Brighton University. b) HIO - football tournament took place in September 15. Garden of Cultural Delights took place in Aug 15 at St Leonards Gardens. Afrikaba - 3 events planned for Oct 15 with some support from the Council at the Stade, Electric Palace and Hastings Museum. c) Please see item 2 C&D. In addition Town Team planning for Frost Fair in Nov 15 and Fashion Fair Oct 15 at Priory Meadows - inviting local independent fashion retailers to display their offer in the town centre. 	<p>G</p> <p>G</p> <p>G</p>

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Continue to support retail and leisure development in Hastings and St Leonards, and the continued sustainability and diversification of the Hastings fishing industry.	30	a) Dedicated support for Town Team programme of activity and St Leonards Festival.	Monica Adams-Acton	a) Plans to commission the St L Festival has commenced and now being led by the Cultural Team together with business and community representative.	G
		b) Support the Town Centre Partnership's development of a BID proposal in Hastings Town Centre.		b) A consultant has been appointed to take forward the BID work with the ballot now expected in October 2016.	G
		c) Complete current FLAG programme and develop new bid for future EU FLAG programme.		c) FLAG I project concluding Q3 2015, FLAG II finding being investigated, which will focus on Job creation.	G
		d) Support the ongoing work of the FLAG partners.		d) Continued support of FLAG partners through the FLAG 1 project and within project planning for FLAG 2. Additional support given outside of FLAG project around apprenticeships and business connections. Classroom on the Coast will be supported in Q3 and Q4 by HBC on behalf of FST, and will continue to be developed by FLAG partners. Board and EDG will continue after the end of FLAG 1 to ensure strategy built for FLAG 2. FLAG 2 call likely Q4.	G
External Funding Programme					

Target	No.	Measures	Lead Officer	Q2 Performance	RAG
<p>By 2019 success looks like:</p> <ul style="list-style-type: none"> - Funding identified, secured and project delivered to benefit of local residents - Strong partnerships and European contacts sustained building on the successes of Future Cities, ACE and Safe Ice 		<ul style="list-style-type: none"> a) External funding strategy developed in line with business transformation objectives b) EU funding strategy developed, partnerships sustained and appropriate funding applications made 	<p>Monica Adams-Acton</p>	<ul style="list-style-type: none"> a) External funding strategy and protocol in development stage as per Q1. b) Alignment with corporate strategy and area priorities continues. 4 EU bids at full application stage with partners across member states. The Team works with partners and HBC colleagues to ensure quality applications, and to ensure that relevant funding opportunities are circulated. Significant partnership development work has been carried out across SELEP area in advance/ response to ESIF ESF Calls from Big Lottery, DWP, SFA and for CLLD (cross council initiatives). Newsletter continues to be published as the activities change. HBC also leading development of SELEP Coastal Communities External Funding Group. 	

External Funding Pipeline October 2015							
Project Title	Activity	Department lead	Application stage	Status	Funding stream	Next steps?	HBC Project Grant Value £
SHINE	Low carbon Retrofit of residential houses and energy efficiencies in St	Housing (AP)	full application (2nd)	Bid submitted	2 Seas 2:1	Await feedback on full application	£165,000 confirmed
CAN- Climate Active Neighbourhoods	Energy efficiencies in households in neighbourhoods including Ore, focussing on community behavioural change	Housing (AP)	full application (2nd)	Progressing	NWE V B	2nd stage submission Dec 2015. Partner info confirmed end of Oct.	Budget tbc
SUCCESS legacy/LEP wide Creative sector bid	Business support and grants to creative and cultural sector (as part of LEP wide creative bid)	Regen (PG)	concept/outline (1st)	Progressing	ESIF (ERDF)	Call open late Oct/early Nov 2015.	Budget tbc
CLLD (Community led local development)	Development of a local action group representing HBC, voluntary sector and businesses to deliver enterprise, jobs, growth and	Regen (VC)	concept/outline (1st) Bid for preparation	Progressing	ESIF (ERDF)	Expression by Sept 2015. ESIF call opened 30/9/15 for preparation costs.	Budget tbc

Sustainable mobility actions for travel: delivering sustainable tourism SMART- DEST	Sustainable mobility action plans from a visitor perspective, to assess the opportunity of electric tram link along seafront	Regen (KB)	full application (2nd)	Bid submitted	Interreg Europe	One stage process, awaiting decision early 2016	£87,500 est
Traditional Markets (GO-TRADES)	Develop local markets, themed markets, market exchange and entrepreneurial	Regen (JD)	full application (2nd)	Progressing	FCE interreg	Note project name change. Get bid ready by end of	£227,000 est